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I'm a big fan of Gary Klein's book Sources of Power, and I keep quoting it often in workshops and lectures.

Streetlights and Shadows: Searching for the Keys to Adaptive Decision Making is a follow-up to Sources of Power, published 10 years later.

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He is the author of The Power of Intuition, Seeing What Others Don't, Working Minds: A Practitioner's Guide to Cognitive Task Analysis (with Beth Crandall and Robert R. Hoffman), and Streetlights and Shadows: Searching for the Keys to Adaptive Decision Making, the last two published by the MIT Press.

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In Streetlights and Shadows, Klein argues that the traditional claims for thinking and making decisions only apply in well-ordered situations (under "streetlights"). In situations that are ambiguous, complex and unpredictable (in the "shadows"), however, these processes are at best useless and at worst, work against us.

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In Streetlights and Shadows, Gary Klein debunks the conventional wisdom about how to make decisions. He takes ten commonly accepted claims about decision making and shows that they are better suited for the laboratory than for life.

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Streetlights and Shadows | The MIT Press

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Streetlights and shadows : searching for the keys to adaptive decision making. [Gary A Klein] -- An expert explains how the conventional wisdom about decision making can get us into trouble-and why experience can't be replaced by rules, procedures, or analytical methods.

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FORT BENNING, Ga., (July 23, 2014) -- Gary Klein, a senior scientist at MacroCognition LLC and author of Streetlights and Shadows: Searching for the Keys to Adaptive Decision Making, visited Fort...

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